

# Exercise Planning Team



# POST EXERCISE REPORT

## Exercise Solar Victory New Salesman Exercise

1<sup>st</sup> -2<sup>nd</sup> October 2008



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## Foreword

The Ministry of Defence Police was successful in its application to the Office for Security and Counter Terrorism (OSCT) Home Office, to host a bespoke New Salesman Exercise in October 2008, held at a venue within the South Yorkshire Police area. The exercise was based on a scenario relating to a terrorist attack against a Nuclear Weapon Convoy which was travelling through that police area.

The Exercise Director ACC John P Bligh, set the following exercise aim, to:

*“Exercise the role, inter-operability and co-operation of the lead stakeholders in the event of a terrorist incident in the South Yorkshire area in accordance with both MOD and Home Office CT Policy”.*

In addition to the objectives, this post exercise debrief report consolidates the outcomes from Solar Victory which have been summarised within.

I wish to record my thanks to all those who participated as exercise ‘players’, those who attended as guest speakers, invited guests, the facilitator and exercise support staff for the event, all of whom contributed towards making Solar Victory a successfully received exercise.

XXXXXXXXXXXX  
Inspector  
Exercise Planning Team

## 1. Introduction

The MDPGA had successfully completed three previous Nuclear related Home Office supported New Salesman exercises called, Yellow Sun (2005), Yellow Sun 2 (2006) and Valiant Sunrise (2007). They involved CT incident scenarios at significantly different locations within the United Kingdom, namely AWE Aldermaston, Reading and HMNB Clyde in Scotland. The first two exercises were hosted by Thames Valley Police with the latter exercise being hosted north of the border by Strathclyde Police.

## 2. Exercise Scope

The MDP Special Escort Group (SEG) are responsible for the **safe and secure** transportation of all Defence Nuclear Materials which includes Nuclear Weapons (NW) convoys and Special Nuclear Materials (SNM). The SEG are based at the Atomic Weapons Establishment (AWE) Aldermaston, Reading, Berkshire.

To maintain the UK Nuclear Deterrent, Nuclear Weapons are transported by road within the UK. The duties performed are classified and sensitive, requiring considerable discretion from all officers, which adds to the physical and mental challenges posed by the task. From an MDP perspective, the work involves close liaison with, Defence Equipment & Support (DE&S), Fleet Protection Group Royal Marines (FPGRM) and with the Atomic Weapons Establishment (AWE) Aldermaston.

The Special Escort Group's role is the Command & Control of the Close Escort (security) and traffic management throughout any convoy move. AWE personnel are responsible for the convoy safety and provide the trained drivers of the Truck Cargo Heavy Duty (TCHD) vehicles.

## 3. Information

Exercise Solar Victory was a bespoke Home Office, New Salesman counter terrorist table-top exercise designed for the benefit of a number of agencies and was held over two days:

- Day 1. Crisis Management. (1<sup>st</sup> October 2008)
- Day 2. Consequence Management. (2<sup>nd</sup> October 2008)

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The delegates for Day 1 comprised, in the main, of those agencies upon which the immediate reactive responses to a terrorist incident will fall i.e. Crisis Management. Particular attention was paid to; the preparation for, assessment of and reaction to such an incident and fostering a better awareness of each others' capabilities. The delegates were drawn mainly from the MOD Police, South Yorkshire Police, DE&S, AWE plc, Fleet Protection Group Royal Marines, the Government and media representatives (split into proportionate levels).

The delegates for Day 2 comprised, in the main, of those agencies for whom the aftermath of such an attack would become their responsibility i.e. Consequence Management. Particular attention was paid to; the preparation for, assessment of and reaction to such an incident and a clearer appreciation of its scale. The delegates were from: Emergency Planning Departments, Local Authorities, Emergency Services, Government, Media, Commerce and the Police (split into proportionate levels).

#### **4. Objectives**

- 1. To exercise Command & Control and co-ordination to identify the operational resources required to bring such an incident & consequence to a satisfactory conclusion in respect of Nuclear Weapon Convoys.*
- 2. To exercise the interfaces between the Central Governments Departments, MOD Police, Home Office/Scottish Police Forces, DE&S, Civil Agencies and the Military during a multi-agency response.*
- 3. To exercise & implement the consequence management roles of key stakeholders, in line with community impact assessments and to assess the capacity of Business Continuity Plans.*
- 4. To exercise the arrangements for "warning and informing" the public.*
- 5. To identify the issues arising from such an incident for Central Government Departments, Home Office/Scottish Police Forces and disseminate those aspects to all appropriate stakeholders and to allow any follow up action.*

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6. *To exercise and prepare within a New Salesman template for any planned 'live play' exercise.*

## **5. Exercise Scenario**

The exercise scenario was run in a sequence of chronologically sequenced live events and set against the backdrop of a Nuclear Weapon Convoy (NWC) in October 2008. The convoy was being protected by armed MOD Police officers from the Special Escort Group (SEG) and Royal Marines, and it had departed from the Atomic Weapons Establishment (AWE) at Burghfield. The convoy headed north with its intended destination being Coulport in Scotland. Whilst en route, South Yorkshire Police responded to reports of a serious road traffic collision (RTC) that had happened on the northbound carriageway of the M1 near Sheffield.

The Nuclear Weapon Convoy continued along the M1, with the intention of taking an alternate route prior to reaching the RTC.

As the NWC passed an apparently broken down HGV on the hard shoulder, a vehicle borne explosive improvised device (VBEID) was detonated. The blast from the explosion damaged one of the convoy vehicles. A number of civilian vehicles were also caught up by the explosion.

The attack was perpetrated by five armed terrorists, one of whom had the opportunity to aim a shoulder mounted rocket propelled grenade (RPG) before being shot by returning fire. Only one terrorist survived and they were subsequently taken into custody.

## **6. Planning**

Detailed planning for the exercise commenced in January 2008 in liaison with the OSCT Home Office, South Yorkshire Police and DE&S. A number of planning meetings were held based on three components:

- Strategic Planning Group - with the responsibility of setting the criteria for the exercise and the top down support. This group consisted of members from the SEG, DE&S, FPGRM, SYP,

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- Working Group – with the responsibility to implement the Strategic decisions and advise the EPT accordingly.
- Exercise Planning Team – held the responsibility to implement the exercise development, management and overarching logistical arrangements.

## 7. Exercise Facilitator

The Exercise Facilitator for this event was Chief Superintendent XXXXXXXXXXXX, MDPGA, who had previously facilitated the other Nuclear related New Salesman exercises, Yellow Sun 2 and Valiant Sunrise.

## 8. Speakers

The following speakers participated in the Exercise:

### Day 1

- |         |   |   |
|---------|---|---|
| Phase 1 | - | T/Ch Inspector XXXXXXXXXXXXXXXXXXXX MDPGA.              |
| Phase 2 | - | Superintendent XXXXXXXXXXXX, South Yorkshire Police.    |
| Phase 3 | - | ACC XXXXXXXXXXXXXXXXXXXXXXXXXXXX South Yorkshire Police |
| Phase 4 | - | XXXXXXXXXXXXXXXX - Lincolnshire Police - Media Response |
| Phase 5 | - | XXXXXXXXXXXXXXXX – OSCT Home Office                     |

### Day 2

- |         |   |  |
|---------|---|--|
| Phase 1 | - | Ch Supt XXXXXXXXXXXXXXX, Wiltshire Police              |
| Phase 2 | - | DCI XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX CTU & SIO     |
| Phase 3 | - | Cdr XXXXXXXXXXXXDE&S XXXXXXXXXXXXXXXXXXXX AWE plc      |
| Phase 4 | - | XXXXXXXXXXXXXXXXNMOO DE&S & Inspector XXXXXMDPGA       |
| Phase 5 | - | Chief Constable Meredydd Hughes South Yorkshire Police |

## 9. Debrief

The Aim of the debrief:

***“To review the delivery & outcomes of New Salesman Exercise in the presence of key stakeholders and identify capability gaps / learning outcomes and to give them appropriate ownership”.***

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The Exercise debrief process was scheduled to be run in two phases. Two dates were set for a debrief involving identified planning group stakeholders on 29<sup>th</sup> October 2008 and a Strategic Debrief on 18<sup>th</sup> November 2008. The initial debrief ensured that all stakeholders had the opportunity to identify any actions resulting from the exercise. The strategic debrief reviewed the actions and agreed ownership and their responsibility to implement them. A total of 37 Strategic Serials were identified as a result of Exercise Solar Victory and are attached at annex 'A'. These are in addition to the 74 Strategic serial actions identified as a result of previous MDPGA led New Salesman exercises, Yellow Sun 2 and Valiant Sunrise.

## 10. Action Matrix

An Action Matrix format (example below) was used as a method to capture the learning outcomes of the exercise and has been endorsed by the Emergency Planning College Easingwold as good practice.

The debrief/post exercise process is made up of the following criteria to capture all the learning from a New Salesman exercise.

- Use of an Exercise loggist – to capture hard copy comments from exercise delegates and learning identified at exercise
- Analysis of feedback comments
- Analysis of feedback scores
- Production of statistical feedback information charts
- Production of feedback comments & learning
- Identification of learning and captured in a learning outcome action matrix:

ACTION MATRIX							
AGENCY COLOUR CODE MDPGA } SOUTH YORKSHIRE POLICE DE&S ROYAL MARINES FPG } Ownership, amendments & additions LOCAL AUTHORITY MOD ALL AGENCIES }							
Serial	Issue	Action to be taken	Owner	Action Manager	Comment	Short / Medium or Long Term?	Review By Date & CONDITION
1							xx/xx/200x



This will include:

- Comments received in correspondence and emails
- Agreed time scale for Action ie is it short/medium/long term issue
- Agreed Review by date – using traffic light colour code system – (red not started – amber in progress – green complete)
- Identifies when matrix last updated and numerical version numbering.
- Built in précis version / tracker document
- Action matrix identifies Security caveat covered by document

In addition, a further debrief was conducted with the support staff in order to seek their feedback to enhance the process of continued improvement.

Ongoing joint stakeholder meetings continue where learning outcomes have joint ownership (ie DE&S, MDPGA, FPGRM, SEG Etc).

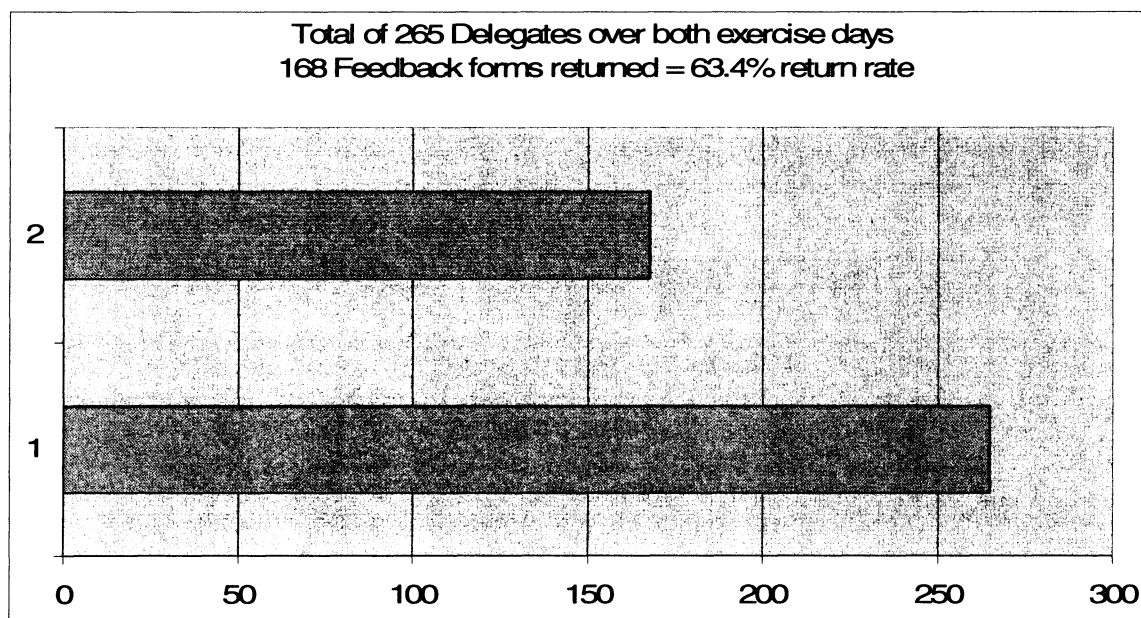
A 6 month review is scheduled (end April 09) to review all 37 Actions and their progress.

## 11. Feedback Survey

A total of 265 individual delegates attended over both exercise days. On both days the venue booked in 240 delegates per day (24 tables of 10) within the venue, making Solar Victory one of the UK's largest New Salesman CT Exercises.

An exercise feedback survey form was issued to all delegates, to provide them an opportunity to make any comments, highlight any learning outcomes and provide exercise presentational feedback.

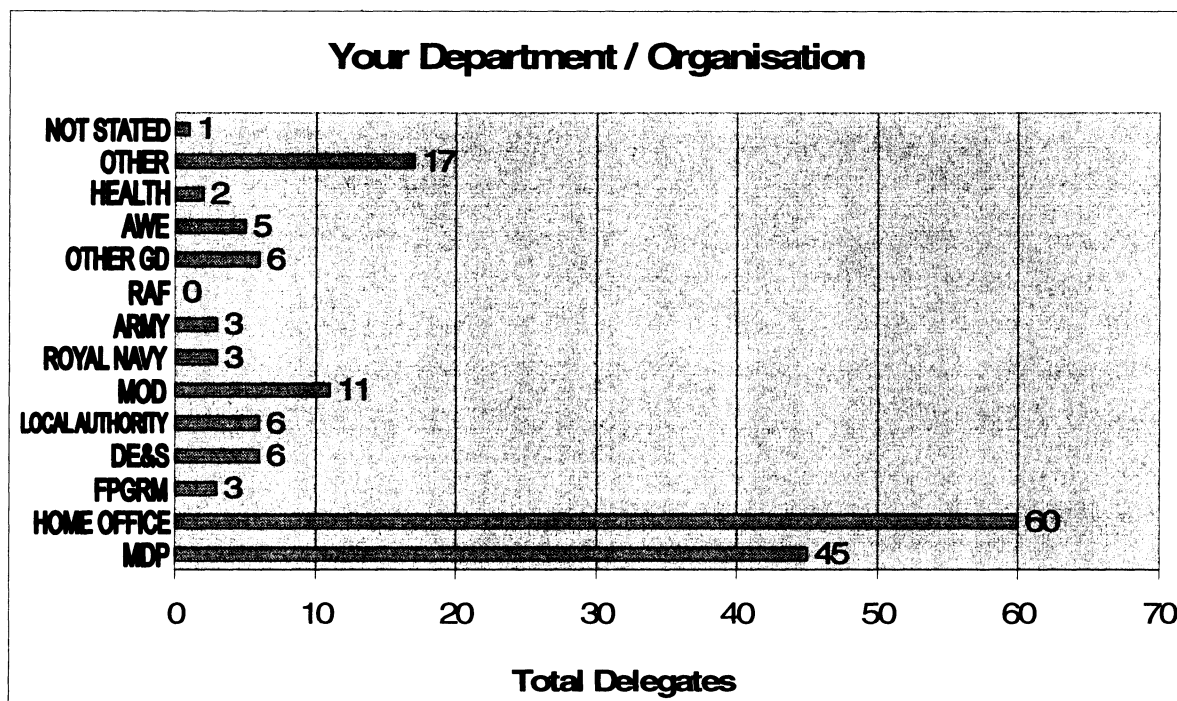
From the graph see over (1). = 265 feedback forms issued with a return rate (2). of 168 were received representing a response percentage of 63.4%. This represented a positive return rate which provided meaningful feedback on the exercise and aided development of our future exercises.



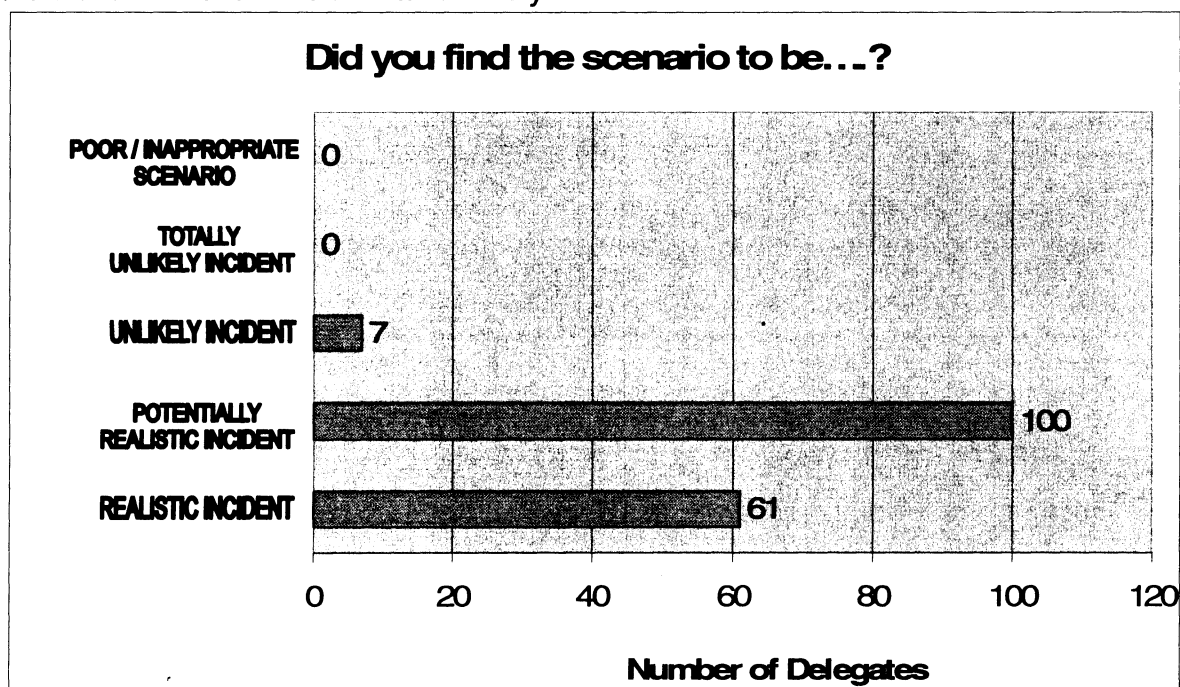
A summary of their comments and relevant data is further evidenced below.

~~RESTRICTED~~***Your department /organisation***

Although this was an MDPGA New Salesman Exercise the Agency has a unique opportunity to include a Multi-Agency approach involving both Home/Scottish Office Police forces (60), the MDP (45), the MOD (11), Military and Local Authorities including invited VIP guests from Overseas, from the Department of Energy USA.

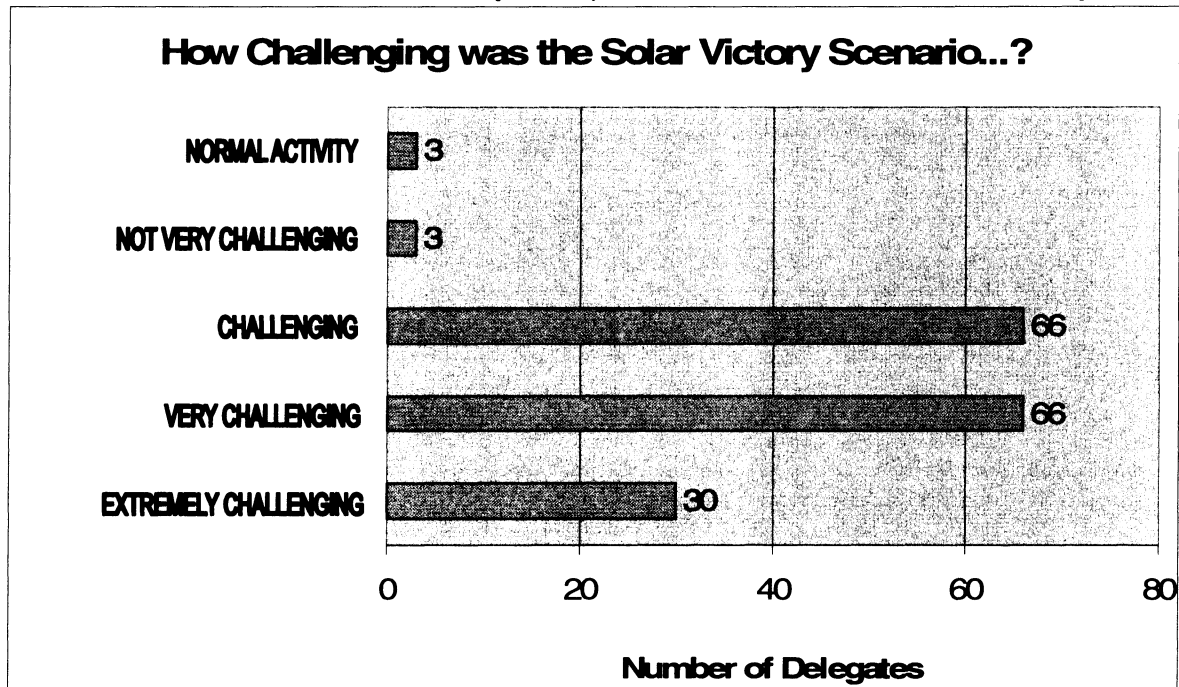
***Did you find the Scenario to be?***

The creation of the scenario involves a large amount of research which is important to ensure the exercise is challenging, realistic and beneficial. As a result of keeping the scenario within the postulated threat over 161 delegates felt it was a potentially /realistic incident. 7 felt it was unlikely.



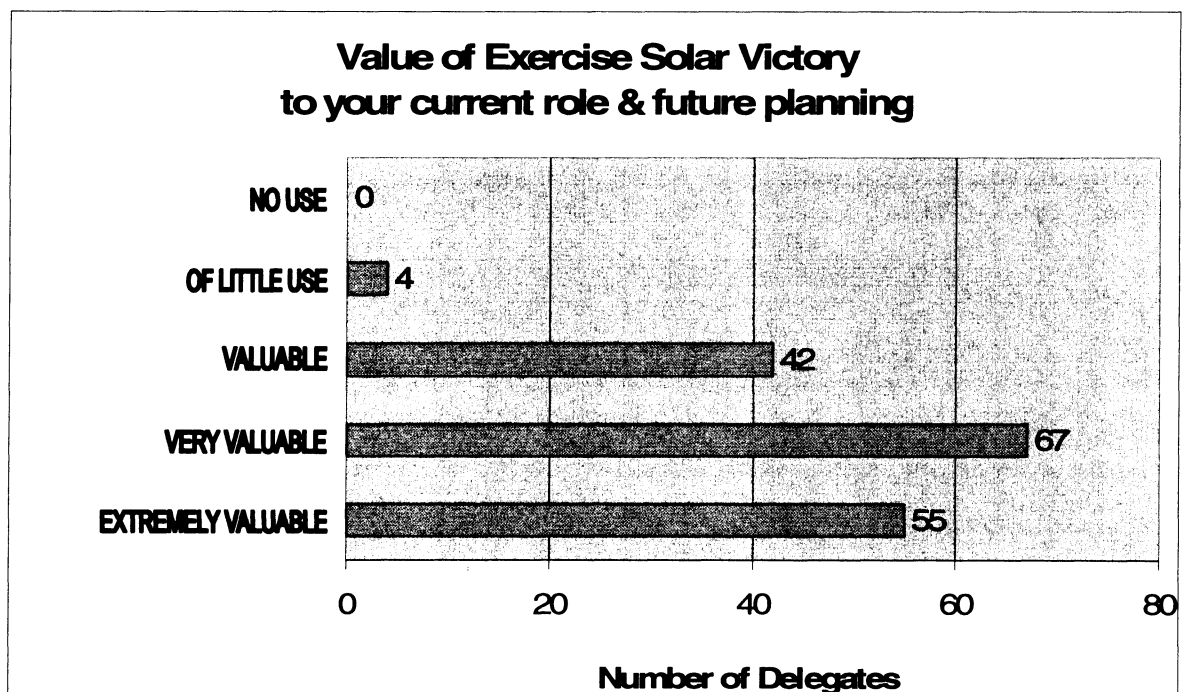
### ***How Challenging was the scenario?***

162 delegates felt the scenario to be at least challenging, very or extremely. However 6 felt it was either normal activity/not very challenging which may have been due to their role within the Nuclear Convoy Group and is indeed their normal activity.



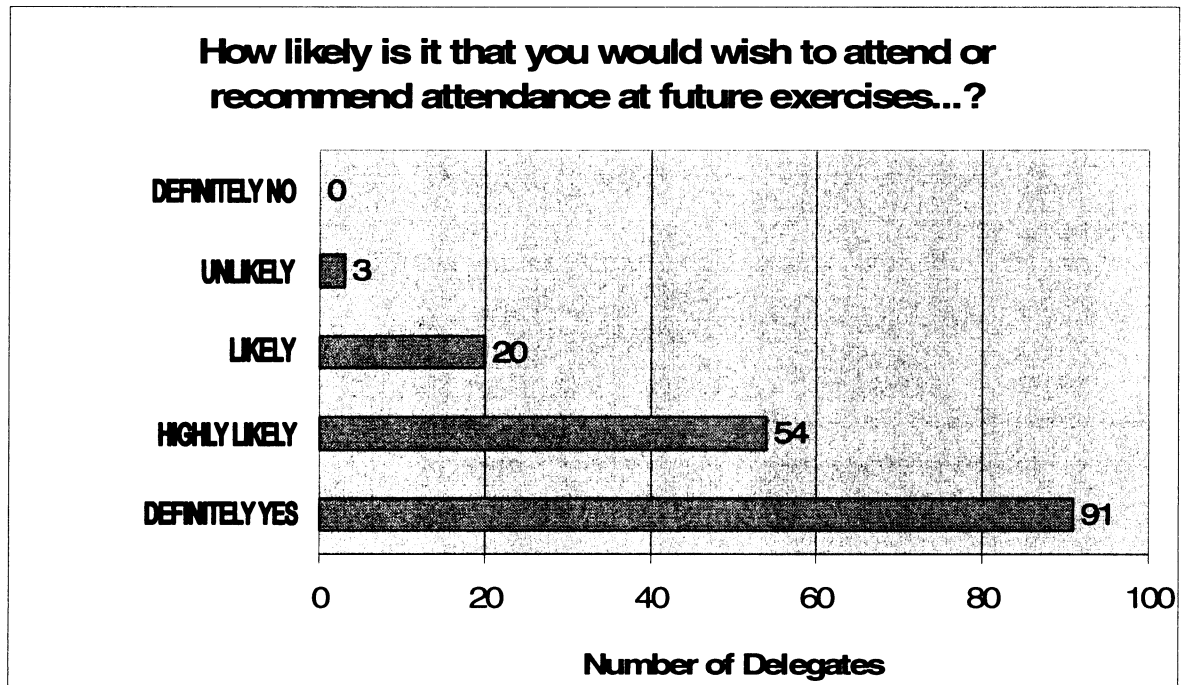
### ***Value of Exercise to current role & future planning.***

164 delegates felt that the exercise was either, valuable, very or extremely valuable to their role and for any future planning arrangements. Only 4 felt it was of little use to them.

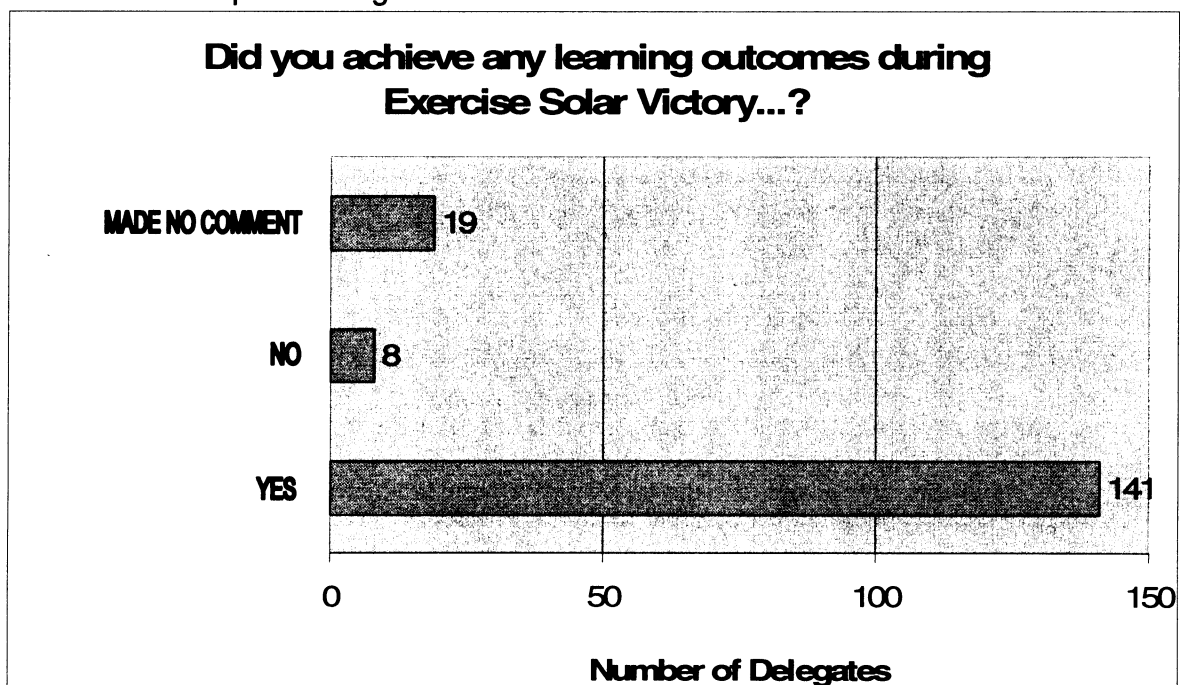


~~RESTRICTED~~***Likely to attend or recommend a future exercise***

165 delegates felt that they would like to attend or recommend a colleague to attend an MDPGA New Salesman Exercise. Only 3 felt that this was unlikely.

***Did they achieve any learning outcomes***

141 delegates out of 265 who responded identified in writing that they had achieved sufficient learning outcomes as a result of attending the exercise and would be taking back to their respective organisations.



## 12. Conclusion

Exercise Solar Victory examined the interoperability of stakeholder Agencies, providing knowledge and specialist expertise to those with little/no concept of Nuclear Weapon Convoy operations. The exercise served to promote the issues around what was effectively a mobile Gold Firearms operation covering 21 Police Force areas. The delivery of Solar Victory has strengthened relationships with stakeholders and identified the continued need to make interoperability between Police Forces, the MOD and Local Authorities a priority to fulfil the Civil Contingency Act duties and enhance the capacity and capability of UK resilience within Nuclear related Security. This exercise was considered to be run within a safe and secure learning environment and provided an excellent opportunity for delegates to appreciate expectations from within other departments and interested stakeholders. It was considered at the Strategic debrief that all the objectives set for the exercise had been achieved.

## 13. Exercise Planning Team

Further advice on the exercise can be sought from the Exercise Planning Team: -

Inspector	XXXXXXXXXXXXXXXXXX
Sergeant	XXXXXXXXXXXXXXXXXX
E1	XXXXXXXXXXXXXXXXXX



# Exercise Planning Team

'Bringing the future into the present, so that we can do something about it now'

## EXERCISE FEEDBACK FORM

As part of our continuing exercise improvement process and to acknowledge the fact that your views are important to us, we have noted a selection of the feedback provided. Thank – you.

### SUMMARY OF WRITTEN RESPONSES TO EXERCISE FEEDBACK FORM (Where comments had been made)

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#### Home Office Gold

"Has enabled us to appreciate and understand what is involved in the overall picture of an incident on this scale."

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#### Home Office Silver

"I have learnt a lot about NWC/movements and the roles involved especially the MDP. Hope it never happens!"

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#### Highways Agency

"The need of Highways Agency (HA) to be more involved in contingency planning, exercises etc".

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#### CNC Silver

"Realisation that the CNC contingency plans regarding a similar scenario as set need addressing. Including identifying/assessing scenarios, procedures, education, implementation & recovery."

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#### US DoE

"Learned how exercises for nuclear weapon accidents & convoy procedures are conducted in the UK."

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#### HO Legal Adviser

"An appreciation of the range of legal issues likely to be engaged by my Force's involvement in an incident of this seriousness and magnitude. I am charged with the task of arranging some form of critical incident training for Police lawyer colleagues. This exercise has been extremely helpful in this regard."

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## **Fire & Rescue Bronze**

“Still considerable misunderstanding at all levels of SCG/SCC/Gold structures & how information flow works at these levels.”

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## **NHS Gold**

“Recognition that the NHS needs a more robust communication cascade, not just to organisations and employed staff, but also to our independent contractors – doctors, dentists & pharmacies.”

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## **MOD**

“To use the discussions & questions to assist the development of nuclear security policy in JSP 440 Supplement 1.”

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## **AWE Plc Bronze**

“Further work is needed with fire brigade to ensure availability of support at accident scene.”

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## **MDP Gold**

“A lot of work for MDP/NWIPT to do in educating Home Office/Scottish Office Police forces on the task requirements and expectations during routine moves or major incidents.”

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## **General Comments**

“Excellent event, extremely well executed on the day, overall a very professional exercise that was very well planned.

The scenario and its presentations through the use of visual aids/papers was first class and a lot of effort had gone into the exercise ergonomics.

Exercise Planning Team done a wonderful job of setting up and conducting this high level exercise.”

**Exercise Solar Victory – Issues/Actions identified from the Debrief.***Italics – Actions where other Action Owners & Mangers have been added since Debrief*

★  
- Actions Initiated by feedback comments from CE/CCMDPGA

Serial	Issue/Action	Owner	Action Manager	Date/Condition
1	Each Police Force to ensure a Protocol is extant with MDP as articulated in HO Circular 24/2002, 'A Protocol between the Ministry of Defence Police and the Home Office Police Forces', is reviewed & updated annually.	All UK Police Forces on convoy route, Forces adjacent to those on Convoy route inc. BTP CNC etc.	XXXXXXXXX XXXXXXXXX (Firearms) Operational Support MDP	30-04-09
2★	To review the dissemination of complete NWC route details to force areas that the convoy passes through / adjacent to - as balanced against Security requirements.	DE&S MDPGA	XXXXXXXXX ADL&M Ch Supt XXXXXXXXX MDP OS	30-04-09
3	Ensure awareness & NWC processes are understood by Police Agencies, reference informing CTU in a CT based incident.	On behalf of all CTU's West Yorkshire Police CTU	XXXXXXXXX West Yorkshire Police CTU T/Supt XXXXXXXXX HD SEG	31-10-09
4	Review formal arrangements and consider follow on Command & Control (C2) exercises especially involving the hand over from one agency, to another including non Home Office forces.	DE&S MDPGA EPT	DE&S MDPGA EPT	30-04-09
5★	Reintroduction of Nuclear Accident Procedures Course (NAPC).	DE&S	XXXXXXXXX	31-01-09
6	Consider review & test by table top exercise (TTX) incorporating all elements of handover procedures at interagency / Government level.	XXXXXXXXX XXXX CT&UK Ops	XXXXX XXXXX CT&UK Ops	31-10-09
7★	Engage with other Home Office & Scottish Office Forces & establish training at Regional level to ensure consistency and handover procedures	MDPGA ACC XXXXXXXXX	Ch Supt XXXXXXXXX MDP OS	31-10-09



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	from County to County.		T/Supt XXXXXXX HD SEG	
8	ADL&M will review policy & procedures which will enable confirmation by Convoy Commander that XXXXXXXX XXXXXXXXXXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXXXXXXXXXXXXXXXXXX	DE&S	ADL&M XXXXXX DE&S	30-04-09
9	Review level of XXXXXXXXX XXXXXXXXXXXXXXXXXXXXXXXXXXXX XXXXXXX	MDPGA ACC XXXXXXX MDP	Ch Supt XXXXXXX MDP OS	31-10-09
10	Establish what capability Police Forces have to deal with XXXXXXXXX XXXXXXXXXXXXXXXXXXXXXXXXXXXX XXXXXXXXXXXXXXXXXXXXXXXXXXXX	MDPGA ACC XXXXX  ACPO TAM C/Supt XXXXXX XXXXXXX	Head of SEG T/Supt XXXXXXX	31-10-09
11	Establish that the co-ordinated response should go to an agreed RV point with each Force, in event of a CT incident by prior agreement with forces concerned.	MDPGA Ch Supt XXXXXXX	Head of SEG T/Supt XXXXXXX	31-10-09
12	Mutual aid needs to be practised outside regions and further consideration needed as to how to develop further.	South Yorkshire Police ACC XXXX	Insp XXXXX SYP	30-04-09
13	Seek legal advice on XXXXXXXXX	FPGRM XXXXXXX	FPGRM	30-04-09
14	On motorways for assurance how do Fire Brigades get water to the scene.	DE&S XXXXXX DE&S  Identify Agency / Fire Service	ADL&M XXXXXX DE&S	30-04-09
15	Revisit – Fire Service Policy reference dealing with potential Nuclear Incidents	DE&S XXXXXX DE&S  Identify Agency / Fire Service	ADL&M XXXXXX DE&S	30-04-09
16	Crime Scene Managers to liaise with Convoy executives and have access to	MDPGA Ch Supt	Head of SEG	31-10-09

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	subject matter experts in the event of an incident.	XXXXXXX  ACPO Forensic Review?	T/Supt XXXXXXX	
17	SEG Firearms Tactical doctrine to be developed for NWC this will include a chapter on Forensic awareness.	NWIPT  MDPGA Ch Supt XXXXXXX Det Ch Supt XXXXXXX  ACPO Forensic	NWIPT ADL&M  MDPGA FFO  Hd of SEG  Det Supt Ops	31-10-09
18	Following recent legal cases – Review of Implications on all “Agents of the State” in an Article 2 of the European Convention of Human Rights investigation. To reveal what are the implications on the Police / Military and role of the IPCC.	FPGRM Lt Col XXXXXXX  MDPGA ACC XXXXXXX MDP	FPGRM   MDPGA Ch Supt XXXXXXX	30-04-09
19	Consider inclusion of a COBR table at future New Salesman Exercises.	MDPGA ACC XXXXXX MDP	MDPGA EPT	31-01-09
20	Review briefings training & delivery by DE&S & MDP to HO/SO Forces and agencies in regard to transportation of DNM.	MDPGA Ch Supt XXXXXXX  DE&S	Head of SEG T/Supt XXXXXXX & ADL&M XXXXXX	30-04-09
21 *	Ensure response of HD/SO PF's in areas that DNM pass through are established maintained & measurable.	MDPGA ACC XXXXXX	MDP Ch Supt XXXXXXX	31-10-09
22	Is XXXXXXXXXXXX an operation and codename which is understood by all Local Authorities (see LAESI document) SSC to ensure notice is brought to attention of all those authorities in which the convoy passes	DE&S XXXXXX	ADL&M XXXXXX	31-10-09
23	At what staffing levels/grades does the	Sheffield	XXXXXXX	30-04-09

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	LAESI document awareness model go into Local Authorities.	City Council	Emergency Planning To raise with National body.	
<b>24</b>	Need to ensure public protection advice information further disseminated at right time, to right place for those who need to take action and/or advice.	DE&S XXXXXX	DE&S	30-04-09
<b>25</b>	Consider what MOU's need to be established between MOD, Procurator Fiscal & CPS Depts following a CT incident of this nature.	MDPGA ACC XXXXXXX  Procurator Fiscal  CPS  ACPO Operational	MDPGA DDO PF via MDPGA Div Cmdr Scotland	31-10-09
<b>26</b>	Highways Agency review of Motorway evacuation & support of stranded people(s) to be made available for this type of incident	South Yorkshire Police  MDPGA ACC XXXXX	Highways Agency via SYP  Hd of SEG T/Supt XXXXXXXXX	30-04-09
<b>27</b>	Sufficient credible information for other Agencies in order to consider realistic contingency planning ie number of casualties in future exercise scenarios.	MDPGA ACC XXXXX	MDPGA EPT	31-01-09
<b>28 *</b>	A number of Coroner representatives to visit the SEG to get a greater understanding of the SEG business, consider expansion of this to other Coroners & PF. capture issues around SIM procedures.	MDPGA Ch Supt XXXXXXXXX	Hd of SEG T/Supt XXXXXXXXX	30-04-09
<b>29</b>	Capture issues around SIM procedures.	MDPGA Ch Supt XXXXXXXXX	Hd of SEG T/Supt XXXXXXXXX	30-04-09
<b>30 *</b>	To explore the possibility of Commonality of the Postulated threat between different Agencies.	DDefSy  MDPGA ACC XXXXX	XXXXXXXXX  MDP SB Supt Intel	30-04-09

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<b>31 *</b>	Confirm MDPGA Nuclear Guard Force (NGF) availability and the speed with which they can be assembled to fulfil staffing requirements ie ability to form credible cordons should be revisited (size and numbers required to meet agreed boundaries).	MDPGA Ch Supt XXXXXXX	Supt XXXXXXX Weapons Project Team	30-04-09
<b>32</b>	To review the media relations role of the Nuclear Movements Operations Officer (NMOO).	DE&S XXXXXX	DE&S XXXXXX	30-04-09
<b>33 *</b>	Identify conflicts and attempt to reduce any conflicting standards within the Police service/Local Emergency services of CBRN/NBC training and PPE eg who decontaminates Mk IV PPE?	MDPGA Ch Supt XXXXXXXXX	Ops Support CBRN Insp XXXXXX & Supt XXXXXXXXXX	30-04-09
<b>34</b>	South Yorkshire PCT's needs a more robust communication cascade, not just to organisations and employed staff, but also to our independent contractors – doctors, dentists & pharmacies.	Regional PCT's	XXXXXXXXX Emergency Planning  HD SY PCT's XXXXXXXXX XXX	30-04-09
<b>35</b>	Review what Business Continuity processes are in being to ensure regional resilience of SCC capability and their vulnerability to sustain individual & regional continuity (both are current ongoing work by XXXXXXXXXXXX OSCT). <b>Link to actions 36 &amp; 37.</b>	MDPGA ACC XXXXX  OSCT XXXXXXXXX	ACC XXXXX to discuss with CCSYP XXXXXXXXX XXXXXXXXX	31-10-09
<b>36</b>	It is a key requirement for SCC to put out a public protection advice/information statement to the Strategic Coordinating Group via local Police Control room. <b>Link to actions 35 &amp; 37</b>	South Yorkshire Police  Other National Position ?	Head of Comms	30-04-09
<b>37</b>	South Yorkshire SCG/SCC/Gold structures & how information flow works at these levels. <b>Link to actions 35 &amp; 36</b>	SYP ACC XXXX	Insp XXXXXXXXX XXXX	30-04-09

**GLOSSARY OF TERMS**

ADLM	-	Assistant Director Logistics and Movement
AFO	-	Authorised Firearms Officer
AWE	-	Atomic Weapons Establishment
C2	-	Command and Control
CBRN	-	Chemical Biological Radiological Nuclear
Cmdr	-	Commander
CNC	-	Civil Nuclear Constabulary
COBR	-	Cabinet Office Briefing Room
CPS	-	Crown Prosecution Service
CT	-	Counter Terrorist
CTU	-	Counter Terrorist Unit
CTUK Ops	-	Counter Terrorist UK Operations (MOD)
DE&S	-	Defence Equipment and Support
DNM	-	Defence Nuclear Material
DoE	-	Department of Energy
EPT	-	Exercise Planning Team (MDP)
FPGRM	-	Fleet Protection Group Royal Marines
HO	-	Home Office
IPCC	-	Independent Police Complaints Commission
LA	-	Local Authority
LAESI	-	Local Authority and Emergency Services Information
MDPGA	-	Ministry of Defence Police & Guarding Agency
MOD	-	Ministry of Defence
NGF	-	Nuclear Guard Force (MDP)
NMOO	-	Nuclear Movements Operations Officer
NPIA	-	National Police Improvements Agency
NARO	-	Nuclear Accident Response Organisation
NW	-	Nuclear Weapon
NWC	-	Nuclear Weapon Convoy
NWCG	-	Nuclear Weapon Convoy Group
O/S	-	Operational Support
OSCT	-	Office for Security and Counter Terrorism (Home Office)
PF	-	Procurator Fiscal
PPE	-	Personal Protective Equipment
RN	-	Royal Navy
RPG	-	Rocket Propelled Grenade
RVP	-	Rendezvous Point
SB	-	Special Branch
SCC	-	Strategic Coordinating Centre
SCG	-	Strategic Coordinating Group
SEG	-	Special Escort Group (MDP)
SIM	-	Senior Identification Manager
SNM	-	Special Nuclear Material
SSC	-	Special Safety Cell
SYP	-	South Yorkshire Police
TCHD	-	Truck Cargo Heavy Duty
TTX	-	Table Top Exercise
VBIED	-	Vehicle Borne Improvised Explosive Device

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1	Chief Constable MDPGA	CC/CE S Love
2	Chief Constable South Yorkshire Police	CC M Hughes
3	MDPGA	ACC XXXXXXXXX
4	MDPGA	ACC XXXXXXXXX
5	MDPGA	ACC XXXXXXXXX
6	MDPGA	Ch Supt XXXXXXXXX
7	MDPGA	Ch Supt XXXXXXXXX
8	Special Escort Group	T/Supt XXXXXXXXX
9	South Yorkshire Police	Insp XXXXXXXX
10	DE&S	XXXXXXXXXXXXX
11	DDefSy	XXXXXXXXXXXXX
12	DGS&S	XXXXXXXXXXXXX
13	FPGRM	Lt Col XXXXXXXXX
14	OSCT Home Office	Ch Insp XXXXXXXXXXX
15	Sheffield City Council	XXXXXXXXXXXXX Emergency Planning
16	CT & UK Ops	Wg Cmdr XXXXXXXXXXX
17	Doncaster Borough Council	Via XXXXXXXXXXX
18	DS&C	XXXXXXXXXXXXX
19	DSTL	XXXXXXXXXXXXX
20	DGCP	XXXXXXXXXXXXX
21	Joint Regional Liaison Officer	Lt Col XXXXXXXXX
22	MOD Business Continuity	XXXXXXXXXXXXX
23	Police Committee	XXXXXXXXXXXXX
24	South Yorkshire Fire & Rescue	XXXXXXXXXX
25	Exercise Planning Team	Insp XXXXXXXX